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भारत सरकार ग्रामीण विकास मंत्रालय मख्य लेखा नियंत्रक का कार्यालय आंतरिक लेखा परीक्षण विभाग पांचवी मंजिल, राजेंद्र भवन दीन दयाल उपाधयाय मार्ग, नई दिल्ली-110002 दु. 011-23216687, 23210051

CCA/RD/IAW/SOP/2021-22/734-806

Dated: 01.10.2021 04

OFFICE MEMORANDUM

Subject: SOP for Certificate Courses on Internal Audit of Rural Development Programmes and Guidelines for States to Set up Internal Audit Wing.

Revised "SOP for Certificate Courses on Internal Audit of Rural Development Programmes" and "Guidelines for States to Set up Internal Audit Wing," duly approved by Secretary, MoRD, are hereby circulated.

Trainings for TOT and 3 week Certificate Programmes may be conducted as per the SOP and the States may initiate the process of strengthening Internal Audit as per the Guidelines V-2veloward issued.

Encl: As above.

Controller of Accounts Ministry of Rural Development

To:

All the Additional Chief Secretaries/Principal Secretaries/equivalent (Department of Rural Development and Panchayati Raj of States/ UTs).

Copy for information to:

- 1. PPS to Secretary, MoRD
- 2. PPS to Secretary, DDWS
- 3. PPS to Secretary, MoPR
- 4. PPS to Secretary, DoLR
- 5. OSD to DG, NIRD&PR
- 6. PPS to AS & FA, MoRD
- 7. PS to CCA, MoRD
- 8. DG/ Director All SIRDs/ INGAF/ NIFM

Revised Standard Operating Procedure (SOP) for Certificate Courses on Internal Audit of Rural Development Programmes

1. Background:

- 1.1. Department of the Rural Development (DoRD), Govt. of India *administers* various programmes of Rural Development like MGNREGS, NRLM, DDU-GKY, PMGSY, NSAP, PMAY(G), SPMRM, SAGY etc. with an outlay of more than *1.3 lakh crores of Rupees*. These programmes encounter complexities and associated risks which need to be addressed on a continuous basis. Thus, there is a need to develop a very strong and robust accountability frame work for all its programmes.
- 1.2.DoRD has come out with few mechanisms to institutionalize the transparency and accountability frame work to promote efficiency, eliminate corruption and ensure transparency at all stages of its program delivery, selection of beneficiary through Socio Economic Cast Census 2011, Social Audits, Internal Audits, Geo-tagging and use of IT-DBT, MIS, National Level Monitoring visits, Common Review Mission visits etc. Internal Audit, being one such mechanism of accountability, has been made more robust to improve the effectiveness of the schemes.
- 1.3.Internal Audit is an integral part of sound financial management systems worldwide. It should aim at looking both at the financial and non-financial aspects of the Government operations and ensuring full value for the Government money. The Internal Audit function helps in improving economy, efficiency, effectiveness and transparency in the governance in general and financial administration in particular. It would also help in maintaining a sound record keeping systems with adequate checks and balances to ensure timely/adequate identification of risks and their mitigation. It aims at providing timely /adequate information for better decision making by the executives.
- 1.4.The Controller General of Accounts (CGA), as the designated authority for the conduct of Internal Audit in the Government of India, laid down general guidelines for the conduct of Internal Audit in the ministries and departments of the Central Government. Under these guidelines, the Chief Controller of Accounts (CCA) in the Department of Rural Development (DoRD) is designated authority for conducting internal audit of DoRD schemes. The Department of Rural Development of GOI has set up Internal Audit Wing in the office of Chief Controller of Accounts. It has come out with Internal Audit Manual for Rural Development Programmes and conducts internal audits through limited available resources.
- 1.5.Grameen Internal Audit Portal (GRIP), inaugurated by Hon'ble Minister, Shri Narendra Singh Tomar in June, 2017, is being used by Internal Audit Wing O/o Chief Controller of Accounts, M/o Rural Development for MGNREGA and PMAY-G. Based on inputs of O/o CCA, DoRD, this portal was customized by designing some pages, specific to DoRD, on Audit Online portal of Ministry of Panchayati Raj by NIC, MoPR. The portal has the basic features of Audit process and some advance reporting features. Viewing the increasing

number of schemes, number of Audits and response from Auditee units on GRIP; certain new features are required for Internal Audit portal of DoRD. DDG, NIC, DoRD, in coordination with (a) Internal Audit Wing, DoRD, (b) Center of Internal Audit Rural Development (CIARD) and (c) NIC, MoPR, is working on integrating the required features into the existing framework for upgraded user friendly version of Internal Audit Portal.

1.6.Due to lack of training and non availability of specialized staff, internal audits continued to be performed on traditional lines in states limiting to compliance audit and not risk based audit. The number of audits by State Government Audit teams for Rural Development Programmes is also low in most of the states.

1.7. The Expert Advisory Group on Internal Audit suggested that the scope of internal audit should expand from merely ascertaining compliance with rules and regulations to evaluation of achieving the objectives of the schemes. It also suggested for creating a pool of internal auditors with retired and serving accounts officers and to provide training under three week certificate course on internal audit. The participants after completion of the certificate course will be empanelled with O/o Chief Controller of Accounts. Once empanelled, DoRD and State Governments can use their services for the conduct of internal audit of RD programmes as per the requirement.

1.8. Thus, it is planned to create a pool of 5000 internal auditors for Risk based Internal Audit across the country. To create such a huge pool, trainings at NIRD&PR are just not sufficient. Thus, it is planned to take up the trainings in cascading mode where the master trainers trained at NIRD&PR will take up the trainings at identified SIRDs, Institute of Government Accounts & Finance (INGAF) and Arun Jaitley National Institute of Financial Management (AJNIFM).

2. Training Overview

- 2.1. There will be two training modules for Internal Audit of Rural Development Programmes.
 - 2.1.1. Training of Trainers (ToTs)
 - 2.1.2. Three-week Certificate Programme on Risk Based Internal Audit in RD Programmes
- **3. Training of Trainers (ToTs)** i.e. Master Trainers of Three-week Certificate Programme on Risk Based Internal Audit in RD Programmes
 - 3.1.**Eligibility Criteria for ToTs:** Every SIRD, INGAF/AJNIFM would require master trainers to conduct the training programmes. CIARD/ NIRD&PR would conduct training programme to train and recommend prospective Master Trainers from these institutions, as also outside experts. Such prospective Master Trainers will undergo three-week TOT programme and will be the resource persons for the certificate programmes that will be taken up at SIRDs/INGAF/ AJNIFM. Persons eligible for ToTs would be:

3.1.1. **Mandatory Conditions:**

3.1.1.1. Qualification:

i) Regular faculty of SIRDs/ AJNIFM/ INGAF.

- ii) Chartered Accountants with minimum exposure of 2 years in social sector or RD programmes.
- iii) Cost Accountants with minimum exposure of 2 years in social sector or RD programmes.
- iv) Chartered / Certified Internal Auditors from IIA with minimum exposure of 2 years in social sector or RD programmes.
- v) Person possessing Certificate on Risk Based Internal Audit in RD Programmes of CIARD and conducted at least 05 Audits for RD Programmes.
- vi) Persons in service or retired from Central Govt./ State Govt./ Banks/ Public Sector Undertakings- equivalent to level 8 (7th CPC) or above with post graduate degree in any discipline or B.E. / B. Tech degree; having Minimum 5 years' experience in Accounting/ Finance/ Treasury function/ Social Audit/ Monitoring of Rural Development Programmes.
 - 3.1.1.2. Age limit: Age should be not more than 65 years for ToTs. (There will be no age limit for Mater trainers after ToTs.)
- 3.1.2. Preference may be given to persons having exposure on internal audit/ risk- based assessment of programs/ teaching finance/ accounts or related topics, monitoring and evaluation experts who have aptitude of training and teaching.
- 3.1.3. Persons should have working knowledge of MS Word, MS Excel and Powerpoint presentation.
- 3.2. The SIRDs should maintain a reserve pool of such resource persons who can be nominated as master trainers. Preferably 33%, 15%, 7.5% and 3% of the candidates for master training should be women, SC, ST and differently able.
- 3.3. Selection of applicant for ToTs should be on the basis of the applicant's ability and fulfillment of prescribed criteria for selection as Master trainers.
- 3.4.It is suggested to capture the details of applicants in the prescribed form/application form (Annexure-I) and check the eligibility and shortlist the candidates as per the criterion given for selection of the Master Trainers (Annexure II).
- 3.5.Certified Master Trainers (ToTs), who have undertaken audit at the time of training for total three weeks, could also be engaged as certified internal auditors for RD schemes by States or DoRD.
- 3.6.**Duration**: ToTs Programme will be of three weeks which includes one-week field visit and holidays if any. (States having holiday on Saturdays need to work to complete the Training programme in stipulated time)
- 3.7.**Components of ToTs Programme:** The training components are divided into *5 parts* and 34 Sessions (Duration of each session is 1hr 15 minutes to 1hr 30 minutes).
- I. First part focuses on Internal Audit Manual prepared by DoRD and basic concepts of accounting and Book Keeping.
- i. Internal Audit Manual explains briefly about official hierarchy, audit committee, Management committee structure, office of CCA and IAW, Audit Planning Process and follow-up actions on Audit Paras and also Risk Based Internal audit and Risk Analysis, documentation and report writing

- ii. Basic concepts of accounting and book keeping deals about Receipts & Payments account, Profit & Loss account and Balance sheet including the maintenance of records like cash book, ledger, asset register etc.
- II. Part 2 with 12 sessions deals with Risk based Internal Audit, different IT tools, MIS systems in RD Programmes, Risk Based Internal Audit and PFMS. Following are the Risk based Internal Audit sessions
- i. *Basic concepts of Internal Audit*, which explains about definition, Role, and code of ethics.
- ii. *Introduction to Internal Auditing standards/ guidelines* deals with Internal Auditing standards/ guidelines followed by IIA/CAG etc.
- iii. *Control environment and Internal control evaluation* focuses on internal control systems.
- iv. *Introduction to Risk Management and Fraud Risk Awareness* deals with definition and evaluation of Risk and how to manage or mitigate the Risks.
- v. Conduct of Risk based Internal Audit, Planning & execution process explains planning and execution of Risk Based Audits.
- vi. *Internal Audit engagement Audit tools & Techniques* which explore the tools and techniques to trainees in conducting of internal Audit.
- vii. *Exercises on using audit tools and techniques* session enriches the participants in using tools and techniques through class room exercises.
- viii. *Audit documentation & Report writing* deals with steps to be adhered to 5 'C's in Report writing such as Criteria, Condition, Cause, Consequence and Corrective Action or Recommendations.
- ix. Session on usage of GRIP/ Internal Audit Portal: provides theoretical knowledge and hands on experience to trainees by giving features of GRIP.
- x. Usage of IT tools and MIS of flagship programmes- provides theoretical knowledge.
- xi. Lab session on usage of GRIP, NREGASoft, Awassoft, OMMAS etc. provides practical knowledge by giving hands on experience to trainees
- xii. Post Audit Review Mechanism and interaction with Audited agencies, Case studies etc., shares the knowledge on Procedures of report submitting and finality of audit paras.
- xiii. *Public Finance Management System (overview)* deals with Back ground of PFMS, transparency in fund release and utilization.
- III. Part 3 with 18 sessions talks about *Overview of DoRD Programmes (MGNREGS, DAY-NRLM, DDU GKY, PMGSY, NSAP, PMAY (G), SPMRM, SAGY, PMKSY)*, their guidelines, existing internal control systems and risks associated with these programmes. After briefing about the guidelines, participants are expected to come out with tentative risks associated with the programme in small groups and will make a presentation.
- IV. Part 4 deals with *Training methodologies* which gives insight on training skills.
- V. Part 5 deals with *Field Practicum* i.e., conduct of actual internal audit guided by consultants from DoRD. The audit observations made in the field visit will be presented by the participants and draft report should be submitted to IAW, CCA office by the trainees.
- 3.8. A model ToTs Programme Schedule is attached at Annexure–III

4. Three-week Certificate Programme on Risk Based Internal Audit in RD Programmes:

Participants will undergo three week certificate programme on Internal Audit of RD programmes. Once they are gone through with the assessment, they will be certified as internal auditors and will be empanelled with the internal audit wing of DoRD and respective States.

- 4.1. Eligibility criteria for three week certificate Programme on RBIAin RDP:
- 4.1.1. Eligibility for Persons in service or retired from Central Govt./ State Govt./ Banks/ PSUs
 - 4.1.1.1.Persons in service or retired from Central Govt./ State Govt./ Banks/ PSUs, equivalent or above to level 8 of 7^{th} CPC or with grade pay not less than 4800/- as per 6^{th} CPC.
- 4.1.1.2.**Minimum Educational Qualification:** Graduate in any discipline or Diploma in Engineering.
- 4.1.1.3.**Age:** 65 and below
- 4.1.1.4.**Minimum Experience:** having minimum 5 years' experience in Accounting/ Finance/ Treasury function / Internal Audit/ Civil Engineering/ Social Sector/ Rural Development Programmes.
- 4.1.1.5.Should have working knowledge on MS Word, MS Excel and preparation of Power point Presentations.
- 4.1.1.6. Should be conversant to Hindi/ English and local language of the State.
- 4.1.1.7. Must be willing to travel to the nearby districts/states to conduct risk based internal audits.
- 4.1.2. Eligibility for Self Sponsored persons (outside govt./ Bank/ PSU setup)
- 4.1.2.1.Post Graduate degree in Rural Development / PG diploma holders in Rural Development from recognized Institutes/ Universities.
- 4.1.2.2.Chartered Accountants and Cost Accountants with minimum two year experience in Social Sector or Rural Development Programmes.
- 4.1.2.3.Graduates in any discipline with five year working experience in Rural Development Programmes/ Social Sector Programmes in rural areas with reputed NGOs / reputed organizations / Social Audit Units in rural areas.
- 4.1.2.4. **Age Limit:** Max 50 Years.
- 4.1.2.5. Should be well conversant with MS Word, MS Excel and preparation of Power point Presentations.
- 4.1.2.6. Should be well conversant to Hindi/ English and local language of the State.
- 4.1.2.7. Must be willing to travel to the nearby districts/states to conduct risk based internal audits.

4.2. Other Conditions:

4.2.1. Preferably 33%, 15%, 7.5% and 3% of the candidates for training should be women, SC, ST and differently able who are fit for audit travels.

- 4.2.2. Nominations of self Sponsored candidates should not be more than 33%.
- 4.2.3. The SIRDs/ other training institutes should maintain a reserve pool of such candidates who can be nominated for certificate programme. In case any eligible institute is not able to conduct training programme, it would recommend those names for the nearby SIRDs or NIRD&PR etc.
- 4.2.4 Screening of the applicants should be done as per eligibility criteria. Recommendation of the State Government would be further screened and reviewed by SIRDs/ other institutes and it will be further reviewed by CIARD. The screened list will be sent to IAW, O/o CCA for approval of the nominations by the competent authority (CCA) because Government incurs significant expenditure in training of certified auditors. As such only serious and competent candidate should be recommended for the course. Non serious candidate should be discouraged. In case of rare exceptions of such a candidate, nominated by State Govt., who do not meet the eligibility criteria, but may have some extra ordinary skills, exemptions may be made with the approval of O/o CCA under recommendation from CIARD. The list of shortlisted candidates, after screening, should be sent to CIARD in the prescribed format (Annexure IV).
- 4.2.5 DoRD will also maintain a list of candidates and these candidates can be nominated for certificate programme with the approval of CCA, DoRD.
 - 4.2.4. It is suggested that the details of applicants should be obtained in the prescribed application form (Annexure-v) to check the eligibility and to shortlist the candidates as per the criterion given for selection of the certified Auditors. By this process, one can avoid the dropout and can choose such candidates who are willing to travel and thus they can clear the assessment successfully.
- 4.2.6 Even after following the checks and measures, if someone drops in between the course or in case, any candidate is found unsuitable due to misconduct/ misbehavior then he/she may be sent back and *no expenditure on boarding/ lodging and TA shall* be reimbursed to such candidates.
- 4.2.7 For the Self Sponsored Candidates, the cost incurred during the audit tour will be borne by Govt. The cost of boarding and lodging in the training institute and travelling charges to join and leaving the campus after training will be borne by the candidate. However, full expenditure borne in the training on a candidate dropping out without adequate justification will be recovered.
 - 4.3.**Duration:** Certificate Programme for Internal Auditors will be of three weeks which includes one-week field visit and holidays (Sunday+GH) if any. (States having holiday on Saturdays need to work to complete the Training programme in stipulated time.)
 - 4.4.**Components:** The training component is divided into 4 parts and 33 Sessions (Duration of each session is 1hr 15 minutes to 1hr 30 minutes).
 - Part I Internal Audit manual and Basic Concepts of Accounting & Book Keeping.
 - **Part II** -Risk based Internal Audit and usage of GRIP portal, different IT tools, MIS systems in RD Programmes, Risk Based Internal Audit and PFMS.

- **Part III** General Over view of DoRD programmes, Internal Controls, identification of Risks and mitigation.
- **Part IV** Field Practicum, conduct of actual internal audit guided by consultants from DoRD. The audit observations made in the field visit will be presented by the participants and draft report should be submitted to IAW, CCA office by the trainees.
- 4.5.A model Certificate Programme Schedule is attached at **Annexure–VI.**

5. Selection of Course Coordinator and Resource persons for Certificate Programmes at SIRDs

- 5.1.The certificate programme will be conducted in batch size of 30 participants. The number should not be less than 20 for taking up the batch. A Course Coordinator from SIRD (regular faculty) will facilitate the three week curriculum with the help of trained Resource Persons. The resource persons or trainers for the Internal Audit training should invariably be the master trainers who have undergone ToTs at NIRD&PR or established experts of IA, RD schemes or domain experts as per the panel prepared or names recommended by O/o CCA, DoRD and CIARD, NIRD&PR.
- 5.2.In three-week certificate course conducted by SIRDs, 80% of the sessions on rural development schemes have to be taken by the in-house faculty and 20% shall be given to guest faculty. If faculty for RD programme is not available in SIRD at that time then services of Resource persons/guest faculty can be taken for the sessions for RD programme but it should not be more than 30%.

6. Course Material:

- 6.1.The course material prepared by CIARD, NIRD&PR, will be shared in soft copy in English, with all the identified training institutes, which take up the certificate programme on internal audit.
- 6.2.If any SIRD/ training institute wishes to have it in local language, the same can be provided at the pre -approved rates of CIARD, NIRD&PR.

7. Common minimum facilities to be ensured at training centers

- 7.1.Certificate course on internal audit and ToTs are residential programmes. Common minimum facilities must be ensured to meet the needs of a residential training in terms of quality food, lodging, toilets and drinking water for participants.
- 7.2.. Training venues must be equipped with good seating arrangement, audio- visual facilities, and should be friendly to carry out group discussions.
- 7.3. Course Coordinator of the training institute must be present and available throughout the course, for overall monitoring and co-ordination of the activities, to be carried out for the course.

8. Field Visit:

- 8.1. A guided field visit for conducting internal audit of one of the RD programme will be taken up as per the recommendations of O/o CCA, DoRD. The auditee districts for the training will be selected within the state(s) covered by institute/ SIRD.
- 8.2. One Audit Officer/ Audit Consultant from DoRD will guide the team to perform the internal audit. He/ She will be assessing the participants for their involvement and learning in the field. All travel, boarding and lodging expenses of this officer/consultant will be directly borne by the office of the CCA, DoRD.
- 8.3. The group of trainees should make a presentation on identified risks/ audit paras of the auditee and submit a draft audit report for evaluation. The presentations and draft reports will be evaluated by the evaluators from NIRD&PR/DoRD/ panel of experts.
- 8.4. The draft report will be further processed by IAW and will be sent to the concerned auditee and other stakeholders after its final approval by competent authority.

9. Training Assessment

9.1. Training of Trainers (ToTs)

- 9.1.1. Assessment of ToTs consists of three components –(i) In-class, (ii) Delivery sessions & (iii) Practicum.
- 9.1.1.1. In-class includes class room participation, group discussions and tests on Module I, II& III. Evaluation will be done by CIARD.
- 9.1.1.2. Delivery sessions by participants will be evaluated by experts from NIRD&PR.
- 9.1.1.3. In field, evaluation will be done by the representative of CCA heading the audit team. Presentations and draft report of the candidates would be evaluated by a panel of 3 experts. This will consist of course coordinator and two experts selected from the panel of experts provided by Office of CCA. Panel of experts nominated by office of CCA would be professional and domain experts from State/Centre, Academics etc. After the evaluation by these experts, certificate will be issued only to those candidates who scored more than 60% of the total marks and not less than 50% in each component/ sub-component, i.e., class room, tests, delivery session & practicum.
- 9.1.2. Question Bank with answer key will be developed by CIARD and evaluation of papers will be done by CIARD.

9.1.3. Evaluation of ToTs: Component wise Weightage

S.N.	Component	Weightage
1	Class room participation and group discussion	10
2	Test on Internal Audit –at the end of internal audit concepts sessions	10
3	Test on RD Programmes –at the end of RD sessions	20
	Delivery sessions by participants using different methods of training	20
5	Field visit evaluation of participants by team leaders	15
6	Field visit presentation by participants	12.5
7	Draft report	12.5
	Total	100

- 9.1.4. Based on the marks obtained the participants will be awarded Certificates with three Grades viz. Grade A (80% and above), Grade B (70% up to 79.4%), Grade C (60% up to 69.4%).
- 9.1.5. Participants who obtain less than 60% will not be awarded Certificates and such participants will be given opportunity to prepare for the re-assessment in the written test and to participate in field practicum.

9.2. Certified Internal Auditors Trainings at SIRDs

- 9.2.1. Assessment of Certificate programme consists of two components (i) In-class, & (ii) Practicum.
- 9.2.1.1. The in-class evaluation will be considered as a screening test for allowing field visits. Non serious candidates would be debarred from field visit. This may be done, after issuing a warning notice to such candidate. This assessment would be done by the faculty and course co-coordinators of the SIRD/INGAF/AJNIFM.
- 9.2.1.2. For practicum/ field visit, evaluation will be done by the representative of CCA, heading the audit team. Presentations of the candidates would be evaluated by a panel of the 3 experts. This will consist of course coordinator or a faculty of SIRD/INGAF/AJNIFM and two experts selected from the panel of experts provided by Office of CCA/NIRD&PR. Panel of experts nominated by office of CCA would be professional and domain experts from State/Centre, Academics etc. These experts would be invited by SIRD/INGAF/AJNIFM and their expenses of boarding lodging etc would be taken care of by the respective institution. After the evaluation by these experts, certificate will be issued only to those candidates who scored more than 60% of the total marks and not less than 50% in each component/ subcomponent, i.e., class room tests and practicum.

9.2.2. Evaluation of Certified IAs: Component wise Weightage

S.N.	Component	Weightage
1	Class room participation and group discussion	20
2	Test on Internal Audit –at the end of internal audit concepts sessions	10
3	Test on RD Programmes –at the end of RD sessions	20
4	Field visit evaluation of participants by team leaders	20
5	Field visit presentation by participants	15
6	Draft report	15
_	Total	100

- 9.2.3. Question Bank with answer key will be developed by CIARD and evaluation of papers will be done by respective institute/ SIRD/CIARD.
 - 9.2.4. Based on the marks obtained the participants will be awarded Certificates with three Grades viz. Grade A (80% and above), Grade B (70% up to 79.4%), Grade C (60% up to 69.4%).
 - 9.2.5. Participants who obtain less than 60% will not be awarded Certificates and such participants will be given opportunity to prepare for the re-assessment in the written test and to participate in field practicum.
 - 9.3. Certificate course on internal audit is a residential programme. Participants must stay in the accommodation provided by institute/ SIRD/ NIRD&PR. If they do not comply with residential requirement, they will not be allowed to take part in the training programme.

10. Certification

- 10.1. The participants of ToTs, who completed the training successfully with 60% or above marks, will be certified as master trainees and will be engaged by SIRDs. A certificate with unique ID, signed by DG, NIRD&PR, CCA, DoRD, Director, CIARD, Observer/evaluator from CIARD, NIRD&PR or IAW, DoRD and the course coordinator, will be provided to each participant.
- 10.2. The participants of Certificate course, who completed the training successfully with 60% or above marks, will be certified as Internal Auditors and will be empanelled by DoRD and respective States. A certificate with unique ID, signed by the Head of the Training Institute, CCA, DoRD, Director, CIARD, Observer/evaluator from CIARD, NIRD&PR/IAW, DoRD and the Course coordinator, will be provided to each participant. The certificate will be valid for three years. The certificate will be renewed by CIARD after approval of IAW, DoRD based on the assessment of the work being done by the concerned certified auditor and successfully attending mandatory orientation programme(s). If necessary, certified internal auditors may be nominated for refresher course which will be conducted by CIARD, NIRD&PR on new developments in RD programmes. This may include two days class room sessions, 6 days field work and 2 days for drafting reports and evaluation.

11. Monitoring of the ToTs/ Certified Internal Auditors Trainings at NIRD&PR /SIRDs/Training Institutes

11.1. CIARD, NIRD&PR team will make at least two visits to SIRDs/Training institutes during the Certificate programme, (i) for the inauguration, and (ii) for evaluation and valedictory function. Resource person(s) from IAW, DoRD will handhold the participants during the internal audit practical training and will monitor their performance. As far as possible ACA, Dy.CA, CA, CCA or AS&FA from DoRD, Director, CIARD, DDG, or DG, NIRD&PR, may attend inauguration, valediction or review of the trainings conducted at SIRDs/Training Institutes for quality control.

12. Uploading the information of certificate trainings/ToTs

For uploading of information relating to all aspects of the training, a dedicated digital platform would be provided by the Department. Training details (start date, end date, venue, and location, monitoring visit details) along with participants profile with grades obtained by the participants need to be uploaded (Annexure-VII) and should be maintained by SIRDs/Training Institutes. Such provision may be hosted on a dedicated website or webpage of DoRD.

13. Management cost

The management cost includes (i) The TA/ DA/ Accommodation cost for monitoring visits of CIARD Officers/ office bearers i.e., Director/ Coordinator/ Consultant/ Training manager (ii) Printing of certificates (iii) The field visit cost (honorarium/ TA/ DA accommodation charges) of certified internal auditors, to accompany the trainees, nominated by IAW, if any during the field practicum, have to be paid by NIRD&PR which will be reimbursed by IAW, O/o CCA (Annexure VIII and IX)

14. **Budget**

- 14.1. A Budget template with all cost norms is provided at Annexure- X in which training institute/ SIRDs should submit the proposal along with budget estimates.
- 14.2. Ordinarily, including overheads per programme, the budget should not exceed Rs. 20,00,000 (including institutional charges).
- 14.3. Additional provisions may be considered for the engagement of expert faculty outside the institute, till faculty is trained from the institute/ SIRD for evaluation of the candidates and review of their audit reports.

15. Components of Budget

- 15.1. Boarding and Lodging charges, cost of welcome tea, farewell lunch, course material, photography, printing of banners, conference hall charges should be as per training institutes/ AJNIFM/ INGAF/ SIRD/State Govt. norms.
- 15.2. Travelling charges including pick up and drop of participants, TA for trainees and resource persons and local visits should be claimed as per actual.
- 15.3. DA should be given to the trainees during field visit and it should be based on the State Government norms/ entitlement of the officers/ retirees at the time of their retirement.
- 15.4. Accommodation charges may also be given to the trainees during the field visit as per SIRD/ State norms/ actual whichever is less.
- 15.5. Honorarium/DA to guest speakers Empanelled by DoRD/CIARD should be as per NIRD&PR Norms. If senior retired officers are nominated by DoRD for special sessions or for evaluation of training, draft reports and presentations, they are entitled to TA/DA on the pay at the time of their retirement.
- 15.6. DA and accommodation charges for outside government/ self-financed candidates shall be fixed as per the entitlement of a level 8 officer of GoI. This will be paid only for the audit tour/ field visit.

16. Grant-flow

- 16.1. As per the proposals submitted by identified training institutes, the budget will be estimated and released by the Centre for Internal Audit of Rural Development Programmes (CIARD) at NIRD&PR.
- 16.2. CIARD is the principal coordinating center in NIRD&PR in this regard and also the nodal agency for releasing grants.
- 16.3. The identified training institutes i.e. SIRDs, INGAF (with its regional centers) and AJNIFM are the principal agencies which receive the grant for conducting RBIA trainings of RD Programmes.
- 16.4. For receiving the grant from NIRD&PR, the pre-requisite condition is to submit the training proposal with list of training programs (with details on dates, venue, schedule, participant's list, resource persons, estimated budget, etc.) at least two months before the commencement of training program.
- 16.5. The grant disbursement to identified training institutes will be facilitated in two installments as under:
- 16.5.1. First installment (40% of grant sanctioned) as advance.

16.5.2. Final installment (**60**% of the grant sanctioned) will be released on receipt of UC/ Statement of expenditure for total actual expenditure incurred along with supporting documents.

17. Training Report

Among affiliated SIRD's/Training Institutes, whoever conducts the three-week certificate course, has to send a training report including audit paras collected (Draft Reports) from team leaders and the risks mentioned in various schemes during their respective field visits immediately/ within a week after the completion of training program to CIARD, IAW, DoRD and AS&FA, DoRD (hard and soft copies).

18. Engagement of Certified Auditors

Certified auditors will be engaged by GOI or the States for regular IA jobs or on assignment-based audit. The indicative terms of engagement have been made available to the States. However, States may decide their own terms of engagement as per the extant Rules of the States.

19. Miscellaneous Recommendation:

- 19.1. Contingency/ Institutional Charge will be @ of 10% of the training cost.
- 19.2. Cost of Stationery, course material and bags etc. should not exceed Rs. 500/-per participants or as per SIRD norms whichever is less.
- 19.3. The printing of banners should not be more than Rs. 5000/- or actual whichever is less. .
- 19.4. Copy of UCs and Expenditure statement should be sent to CIARD for screen ing and forwarding to IAW, DoRD with recommendation of amount of reimbursement.
- 19.5. Annual plan for training should be prepared annually and submitted to CIA RD.
- 19.6. Proposal for training, complete in all manners, should be submitted to CIAR D at least two months prior to the commencement of the training.
- 19.7. CIARD will examine the budget estimates as per State Govt./ SIRD norms, r eview the schedule of training and screen the recommended candidates.
- 19.8. The proposal must be sent to IAW, DoRD at least 45 days before the propos ed date of commencement of training.

Application Form for nomination for Training of Trainers (Master Trainer)

(CAPITAL LETTERS ONLY)

1	Name of the applicant	
2	Gender (M/ F/ T)	
3	Date of Birth & Age	
4	State of domicile	
5	Category (Gen/ OBC/ SC/ ST)	
6	Whether specially enabled (Y/N)	
7	Status of Employment (In Service/ Retired/	
·	Consultancy Services/others)	
8	Designation (Present or last post hold)	
9	Department	
10	Office Details	
11	Whether belongs to Central/ State	
	Government/ Central PSU/ State PSU/ Bank/	
	Others (if others, mention the details.)	
12	Level (7 th CPC)/ Scale and Grade Pay/ Basic and total emoluments last drawn	
13	Educational Qualification	
1.4		
14	Details of over all work experience(Mention	
15	all along with years / months of experience) Total number of years of Work Experience	
16	No. of Years of exposure in Social Sector or	
17	RD Programmes	
17	No. of Years of experience in Accounting/ Finance/ Treasury function/ Social Audit/	
	Monitoring of Rural Development	
	Programmes (Strike off which are not	
	applicable)	
18	Number of Audits Conducted	
19	working knowledge of MS Word, MS Excel	
	and preparation of Power point Presentations	
20	Conversant to Hindi/ English and local	
	language of the State	
21	Brief description of present nature of work	
22	Indicate the reasons for choosing the training	
23	Willing to travel to nearby districts/states to	
	conduct risk based internal audits (Yes/No)	
24	Contact Number	
25	Alternative Contact number (if any)	
26	Email ID Pearly Associate Number (Pearly Name)	
27	Bank Account Number (Bank Name), (Branch & IFSC Code)	
28	Home Address:	
29	Address for Communication	
30	Sponsoring Department and State	
23	Signature	
	Date:	

[#] Please put NA, for the fields which are not applicable.

Annexure II

Spo	nsoring D	epartmen	t and St	ate:																		
									Eligibi	ility matrix	k for nom	ination of	candidat	es for To	Гs							
1					2	2				3	3 4 5 6							7	8			
					Individua	ls' Details				Qualification Graduate/ C Acct./ CIA fi	Minimum Educational Qualification (Post Graduate/ CA/ Cost ACct./ CIA from IIA/ CIARDP/BE/ B.Tech.) Minimum Experience: A)Regular faculty of SIRDs/ AJNIFM/ INGAF: 1 year B)CA/ Cost Acct/ CIA from IIA: 2 years in social sector or RD programmes C) CIARDP: 5 Audits D) Others: 5 years Accounting/ Finance/ Treasury function/ Social Audit/ Monitoring of R D Programmes CUrrent or Last Post Held: Equivalent to Section Officer or above with Grade Pay of not less thanRs.4800/-as per 6thCPC or Level 8 of 7thCPC.				C	Other condition	Whether qualifies all the eligibility criteria (Y/N)	Other remarks, if any				
1	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.1	3.2	4.1	4.2	4.3	5.1	5.2	5.3	6.1	6.2	6.3	7	8
S. N.	Name	Gende r (M/F)	Date of Birth (Age	State of Domicil e	Categor y (Gen/ OBC /SC/ST)	Whether specially enabled (Y/N)	Designatio n (Present or last post hold)	Office Detail s	Mobile Number and email ID	Educational Qualificatio n of the candidate	Whether qualifies (Y/N)	Candidate 's experienc e (Whether A, B C or D)	Number of years of experienc e/ (Number of Audits if C)	Whether the experienc e is relevant as per SOP. (Y/N)	Pay Scale of Presen t or last post held	Whether equivalen t to Section officer or above? (Y/N)	Whether pay scale is equivalent or above GP 4800 or level 8	Knowled ge of MS word/ Power point/ Excel	Conversa nt with Hindi/ English and local language of state	Other condition(s) (if any)	(Y/N)	
1																						
3																						
4																						
5																						
			1																			
			-																			
			+																			

Signature:	• • • • • • • • • • • • • • • • • • • •
Name:	
Designation:	
Cont. No	
email ID	

Application Form for nomination for three week Certificate Programme on Risk Based Internal Audit in Rural Development Programmes)

(CAPITAL LETTERS ONLY)

		(CALITAL LETTERS ONLY)
1	Name of the applicant	
2	Gender (M/ F/ T)	
3	Date of Birth & Age	
4	State of domicile	
5	Category (Gen/ OBC/ SC/ ST)	
6	Whether specially enabled (Y/N)	
7	Status of Employment (In Service/ Retired/	
,		
	Consultancy Services/others)	
8	Designation (Present or last post hold)	
9	Department	
10	Office Details	
11	Whether belongs to Central Govt. / State Govt. /	
	Central PSU/ State PSU/ Bank/ Self Sponsored /	
	Others (if others, mention the details.)	
12	Level (7 th CPC)/ Scale and Grade Pay/ Basic and	
	total emoluments last drawn	
13	Educational Qualification	
14	Details of over all work experience(Mention all	
	along with years / months of experience)	
15	Total number of years of Work Experience	
16	No. of Years of exposure in Social Sector/ RD	
	Programmes /Social Audit	
17	No. of Years of experience in Accounting/	
	Finance/ Internal Audit/ Treasury function/ Social	
	Audit/ Civil Engineering / Social Audit/ Rural	
	Development Programmes (Strike off which are	
	not applicable)	
18	working knowledge of MS Word, MS Excel and	
	preparation of Power point Presentations	
19	Conversant to Hindi/ English and local language	
	of the State	
20	Brief description of present nature of work	
21	Indicate the reasons for choosing the training	
22	Willing to travel to nearby districts/states to	
	conduct risk based internal audits (Yes/No)	
23	Contact Number	
24	Alternative Contact number (if any)	
25	Email ID	
26	Bank Account Number (Bank Name), (Branch & IFSC Code)	
27	Home Address	
28	Address for Communication	
29	Sponsoring Department and State	
	Signature	
	Date:	
	Place:	

[#] Please put NA, for the fields which are not applicable.

Annexure IV

Spo	nsoring D)epartme	nt and Sta	te:																			
								Eligibil	ity matrix fo							gramme	on						
1						2			Risk B	ased Inte	rnal Audit	in Rural	Developm	ent Pro	grammes	5 6			7	Q			
1					Indivi	2 duals' Do	etails			Qualifica 1. In servi PSU/ Ban Diploma i 2. Self Spo in RD/ PC	a Educationa tion: ce/ retired fro k etc.(Gradua n Engineering onsored): (*F diploma in F / Graduate)	om Govt. / te/ g) PG degree	/ PSU/ Baccounting Treasury	ce/ retired ank etc.: / Intern Functio g/ Social S nt Program nsored:	from Govt. 5 years in hal Audit/ h/ Civil hector/ Rural htmss.)	Equivale with Gr	Current or Last Post Held: Equivalent to Section Officer or above with Grade Pay of not less than as 4800/-as per 6thCPC or Level 8 of			bove than 8 of e		Whether qualifies all the eligibility criteria	8 Other remark s, if any
													social secto b.2) Gradua experience Programme Programme reputed NG organization rural areas.	ate with 5 y in Rural Do ss/Social S ss in rural a GOS / repute ns / Social	vears evelopment ector reas with ed Audit in								
1	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.1	3.2	3.3	4.1	4.2	4.3	5.1	5.2	5.3	6.1	6.2	6.3	7	8
S. N.	Name	Gen der (M/F/ T)	Date of Birth (Age)	State of Domici le	Cate gory (Ge n/ OB C /SC/ ST)	Whet her speci ally enabl ed (Y/N)	Design ation (Presen t or last post hold)	Office Details	Mobile Number and email ID	Whether self sponsor ed candidat e (Y/N)	Education al Qualificat ion of the candidate	Whether qualifies (Y/N)	Candidat e's experienc e (Whether A, b.1 or b.2	Numbe r of years of experie nce	Whether the experienc e is relevant as per SOP. (Y/N)	Pay Scale of Present or last post held	Whether equivalent to Section officer or above? (Y/N)	Whether pay scale is equivalent or above GP 4800 or level 8 (Y/N)	Knowled ge of MS word/ Power point/ Excel	Convers ant with Hindi/ English and local languag e of state	Other condit ion(s) (if any)	(Y/N)	
1																							
2																							
3																							
5					<u> </u>				1						1		1						
			_																	_		_	_

Signature:
Name:
Designation:
Cont. No
email ID



Centre for Internal Audit in Rural Development (CIARD) National Institute of Rural Development and Panchayati Raj Rajendranagar, Hyderabad -500030



Model Programme Schedule

Training of Trainers

(From.....)

		Venue: NIRD & PR
Day 1		
10.00 – 10.30	Introduction to the Programme	CCA, MoRD DG, NIRD & PR Director, CIARD, NIRD&PR,
10.30 -11.00	Ice-Breaking & Introduction of Participants	Course Team
11.00- 11.30	Group Photo & High Tea	
Module I – Un	derstanding the Internal Audit Manual of MoRD& Basic concepts	of Accounting & Book
Keeping		
11.30-13.00	Introduction to Internal Audit Manual of MoRD and Guidance for usage	Resource Person
13.00-14.00	Lunch Break	
14.00-15.30	Basic Concepts of Accounting & Book Keeping	Resource Person
15.30-15.45	Tea Break	
15.45-17.15	Basic Concepts of Accounting & Book Keeping	Resource Person
Day 2		
Module II - Ris	k based Internal Audit, different IT tools, MIS systems in RD Prog	grammes, Risk Based Interna
Audit and PFN	IS .	
9.30- 9.45	Recap by the participants/Training Manager	
9.45-11.15	Basic concepts of Internal Audit- Definition, role and code of ethics	Resource Person
11.15-11.30	Tea Break	
11.30-13.00	Introduction to Internal Auditing Standards/Guidelines	Resource Person
13.00-14.00	Lunch Break	
14.00-15.30	Control Environment and Internal control Evaluation	Resource Person
15.30-15.45	Tea Break	
15.45 – 17.15	Introduction to Risk Management and Fraud Risk Awareness	Resource Person
Day 3		
9.30-9.45	Recap by the participants/Training Manager	
9.45-11.15	Conduct of Risk based Internal Audit – Planning and Execution process	Resource Person
11.15-11.30	Tea Break	
11.30 – 13.00	Conducting of Risk Based Internal audit engagement - Audit tools and techniques	Resource Person
13.00 - 14.00	Lunch Break	
14.00 - 15.30	Exercises on using audit tools and techniques	Resource Person
15.30 - 15.45	Tea Break	
15.45 -17.15	Audit documentation & Report writing	Resource Person
Day 4		
9.30–9.45	Recap by the participants/Training Manager	
9.45-11.15	Post Audit Review Mechanism	Resource Person
11.15-11.30	Tea- Break	
11.30-13.00	Public Financial Management System (PFMS) -Overview	Resource Person
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD - MGNREGA	Resource Person
15.30-15.45	Tea- Break	
15.45 - 17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks - MGNREGA	Resource Person

Day 5		
	verview of RD Programmes, application of IA to RD Programmes	and usage of GRIP portal
9.30-10.00	Assessment of the theoretical concepts of the Internal Audit	Training Manager
	(Test)	
10.00-11.30	Introduction and General Overview of Specific schemes of MoRD	Resource Person
	- PMGSY	
11.30-11.45	Tea- Break	
11.45-13.00	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
	mitigate identified risks - PMGSY	
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD	Resource Person
	– PMAY-G	
15.30-15.45	Tea- Break	
15.45 - 17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks – PMAY-G	Resource Person
Day 6		
9.30–9.45	Recap by the participants/Training Manager	
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD	Resource Person
	– Day- NRLM	
11.15-11.30	Tea- Break	
11.30-13.00	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
	mitigate identified risks in Day- NRLM	
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – NSAP	Resource Person
15.30-15.45	Tea- Break	
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
	mitigate identified risks – NSAP	
Day 7		
9.30–9.45	Recap by the participants/Training Manager	
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD	Resource Person
	– SPMRM	
11.15-11.30	Tea- Break	
11.30-13.00	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
	mitigate identified risks in SPMRM	
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – SAGY	Resource Person
15.30-15.45	Tea- Break	
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
	mitigate identified risks – SAGY	Resource reison
Day 8		
9.30–9.45	Recap by the participants/Training Manager	D
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD	Resource Person
11 15 44 33	- DDUGKY	
11.15-11.30	Tea- Break	D
11.30-13.00	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
12.00.44.00	mitigate identified risks in DDUGKY	
13.00-14.00	Lunch Break	D
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – PMKSY	Resource Person
15.30-15.45	Tea- Break	
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks – PMKSY	Resource Person
Day 9		
9.30–9.45	Recap by the participants/Training Manager	
9.45-10.45	Test on RD Programmes	
10.45-11.00	Tea- Break	
11.00-12.15	Usage of IT tools, features of GRIP	Resource Person
12.15-13.30	MIS reports for MoRD flagship programmes	Resource Person
13.30-14.30	Lunch Break	
	Land. Dreak	<u> </u>

Module IV – Ti	raining Methodology							
14.30 – 16.00	Training Methodology	Resource Person						
15.45-16.00	Tea- Break							
Preparation for field visit								
Module V – Field Practicum								
Day 10 - Audit	Parties move to their destinations for Field Audit							
Day 11								
Day 12								
Day 13	Field Visit to conduct Internal Audit in districts	Participants						
Day 14								
Day 15								
Day 16								
Day 17	Return of Teams to their Head Quarters	Participants						
Day 18	Drafting of Internal Audit report along with key documents and	Participants						
	preparation of PPT's for presentation.							
Day 19								
9.00-13.00	Presentations of Field Observations	Participants						
13.00-14.00	Break							
14.00 -17.00	Individual delivery sessions on selected topics	Participants						
17.00-18.00	Valedictory Session							

Signature:
Name:
Designation:
Cont. No
email ID



Centre for Internal Audit in Rural Development (CIARD) National Institute of Rural Development and Panchayati Raj Rajendranagar, Hyderabad -500030



Model Programme Schedule

Three-Week Certificate Programme on
Risk Based Internal Audit in Rural Development Programmes

(From ----- to ------)

(From -----) Venue: NIRD & PR/ INGAF/ AJNIFM/ SIRD...... Day 1 10.00 − 10.30 |Introduction to the Programme CCA, MoRD DG, NIRD & PR Director, CIARD, NIRD&PR, 10.30 -11.00 Ice-Breaking & Introduction of Participants Course Team 11.00- 11.30 Group Photo & High Tea Module I - Understanding the Internal Audit Manual of MoRD & Basic concepts of Accounting & Book Keeping 11.30-13.00 Introduction to Internal Audit Manual of MoRD and Guidance Resource Person for usage 13.00-14.00 Lunch Break 14.00-15.30 Basic Concepts of Accounting & Book Keeping Resource Person 15.30-15.45 Tea Break 15.45-17.15 Basic Concepts of Accounting & Book Keeping Resource Person Day 2 Module II - Risk based Internal Audit, different IT tools, MIS systems in RD Programmes, Risk Based Internal **Audit and PFMS** 9.30- 9.45 Recap by the participants/Training Manager 9.45-11.15 Basic concepts of Internal Audit- Definition, role and code of Resource Person ethics 11.15-11.30 Tea Break 11.30-13.00 Introduction to Internal Auditing Standards/Guidelines Resource Person 13.00-14.00 Lunch Break 14.00-15.30 Control Environment and Internal control Evaluation Resource Person 15.30-15.45 Tea Break 15.45 – 17.15 | Introduction to Risk Management and Fraud Risk Awareness Resource Person Day 3 9.30-9.45 Recap by the participants/Training Manager 9.45-11.15 Conduct of Risk based Internal Audit – Planning and Execution Resource Person process Tea Break 11.15-11.30 11.30 – 13.00 | Conducting of Risk Based Internal audit engagement - Audit Resource Person tools and techniques 13.00 - 14.00 Lunch Break 14.00 - 15.30 | Exercises on using audit tools and techniques Resource Person 15.30 - 15.45 | Tea Break 15.45 -17.<u>15</u> Audit documentation & Report writing Resource Person Day 4 9.30-9.45 Recap by the participants/Training Manager 9.45-11.15 Post Audit Review Mechanism Resource Person 11.15-11.30 Tea- Break 11.30-13.00 Public Financial Management System (PFMS) -Overview Resource Person 13.00-14.00 14.00 – 15.30 Introduction and General Overview of Specific schemes of MoRD Resource Person - MGNREGA 15.30-15.45 Tea- Break Risk Matrix/Risk Register and evaluation of internal controls to 15.45 - 17.15 Resource Person

mitigate identified risks - MGNREGA

Day 5

Module III - O	verview of RD Programmes and application of IA to RD Programn	nes and usage of GRIP portal,
9.30-10.00	Assessment of the theoretical concepts of the Internal Audit	Training Manager
10.00.11.20	(Test)	Docaurae Dorcan
10.00-11.30	Introduction and General Overview of Specific schemes of MoRD - PMGSY	Resource Person
11.30-11.45	Tea- Break	
11.45-13.00	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks - PMGSY	Resource Person
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – PMAY-G	Resource Person
15.30-15.45	Tea- Break	
15.45 - 17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks – PMAY-G	Resource Person
Day 6		
9.30-9.45	Recap by the participants/Training Manager	
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD – Day- NRLM	Resource Person
11.15-11.30	Tea- Break	
11.30-13.00 13.00-14.00	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks in Day- NRLM Lunch Break	Resource Person
14.00 – 15.30		Posaurca Parsan
	Introduction and General Overview of Specific schemes of MoRD — NSAP	Resource Person
15.30-15.45	Tea- Break	D D
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks – NSAP	Resource Person
Day 7		
9.30–9.45	Recap by the participants/Training Manager	<u> </u>
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD — SPMRM	Resource Person
11.15-11.30	Tea- Break	
11.30-13.00	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks in SPMRM	Resource Person
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – SAGY	Resource Person
15.30-15.45	Tea- Break	
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks – SAGY	Resource Person
Day 8		
9.30-9.45	Recap by the participants/Training Manager	
9.45-11.15	Introduction and General Overview of Specific schemes of MoRD – DDUGKY	Resource Person
11.15-11.30	Tea- Break	
11.30-13.00	Risk Matrix/Risk Register and evaluation of internal controls to mitigate identified risks in DDUGKY	Resource Person
13.00-14.00	Lunch Break	
14.00 – 15.30	Introduction and General Overview of Specific schemes of MoRD – PMKSY	Resource Person
15.30-15.45	Tea- Break	
15.45-17.15	Risk Matrix/Risk Register and evaluation of internal controls to	Resource Person
D - 0	mitigate identified risks – PMKSY	
Day 9	Docan by the participants /Training Manager	
9.30–9.45	Recap by the participants/Training Manager	
9.45-10.45 10.45-11.00	Test on RD Programmes Tea- Break	
11.00-12.15	Usage of IT tools, features of GRIP	Resource Person
12.15-13.30	MIS reports for MoRD flagship programmes	Resource Person
13.30-14.30	Lunch Break	nesource reison
Preparation fo		I
cparadon 10		

Module IV – Field Practicum									
Day 10 -Audit	ay 10 -Audit Parties move to their destinations for Field Audit								
Day 11									
Day 12									
Day 13	Field Visit to conduct Internal Audit in districts	Participants							
Day 14									
Day 15									
Day 16									
Day 17	Return of Teams to their Head Quarters	Participants							
Day 18	Drafting of Internal Audit report along with key documents and	Participants							
	preparation of PPT's for presentation.								
Day 19									
9.00-13.00	Presentations of Field Observations	Participants							
13.00-14.00	Break								
14.00 -17.00	Presentations of Field Observations	Participants							
17.00-18.00	Valedictory Session								

Signature:
Name:
Designation:
Cont. No
email ID

Information to be uploaded and maintained by SIRDs/ Affiliated Institutes:

Table 1: Conducted Courses

Batch Id	State &District Name	No of trainees	Start Date	End Date	Name of Course coordinator	No &names of Resource persons	Names of Field visit districts	Budget estimated	Total Expenses
1									

Table 2: Trainees Profile

Batch ID:

Name of the Training:

Venue:

S No	State Name	Nam e of train ed perso n	Sex (M/F /T)	Commu nity (SC/ST/ OB C/Other)	Educatio nal Qualificat ions	Nature of Job (designat ion)	Status of employme nt In service/ retired	Phone No	e.mail. id	Address for communic ation	Marks obtained & Grade in the course	Unique ID allotted by CIARD

Signature:
Name:
Designation:
Cont. No
email ID

Management Cost of CIARD

TA DA to CIARD Consultants/Training Manager for the purpose of Monitoring of Trainings at SIRD
Name of the Training:
Training organized at:
Period of Training:

Α	В	С		D			E			
S.No.	Monitoring of trainings at SIRD	Travelling		DA		Accommodation			Total	
		allowance To and FRO	d1 Amount	d2 No. of Days	d3 sub Total	e1 Amount	e2 No. of Days	e3 sub Total	C+d3+e3	
а	Visit of CIARD Person for inauguration (Name, Designation)									
b	Visit of CIARD Person for test (Name, Designation)									
С	Valedictory function (Name, Designation)									
Grand To	otal:									

Signature:	
Name:	••
Designation:	
Cont. No	
email ID	

Field visit cost of one unit of Certified Internal Auditors nominated by IAW for CIA_RBIA /ToTs

Name of the Training:
Training organized at:
Period of Training:

Α	В	С		D			F		
S.N.	Name,	Travelling	ı	Honorariun	n	Loc			
	Designation of CIA	allowance	d1	d2	d3	e1	e2	e3	Tatal
	nominated by IAW	To and Fro	No. of Days	Per day	Sub Total	No. of Days	Per Day	Sub Total	Total C+d3+e3
1									
2									
3									
4									
5									
	Grand Total								

Signature:	•
Name:	
Designation:	
Cont. No	
email ID	

Annexure X

	Bı	ıdget	Estimate for 7	Fraining Program	me	
	Name of the Institute	NIRDPR/ SIRD/ INGAF/ NIFM				
	Location of the Institute	Address/ City / State				
	Title of the Programme	Certificate Programme on RBIA in Rural Development Programmes/ ToTs				
	Programme dates					
	Number of days of the					
	programme (Including Sundays and GHs)					
	-	ected				
	participants	,				
	Number of guest speakers sessions	S				
	Number of out station spea	akers				
	for whom TA is proposed					
S. No	Budget Description	on				
A	В		С	D	Е	F
i	Components: Training Institute		proved Rates Head / Item/ Day	Rate X No. of Participants X days	(CxD) in Rs.	Remarks
1	Accommodation charges of Participants					As per Central Govt./ State Govt. rules/ Institute Norms
2	Accommodation charges of outstation resource persons/ Guest speakers					As above
3	Accommodation charges of expert evaluator					As above
4	TA to participants to join the Institute – Air fare/ Train / Bus (excluding in-service/ self sponsored)					As per Central Govt./State Govt. rules (To and fro)
5	TA to outstation resource persons/ Guest speakers to join the Institute – Air fare/ Train / Bus (excluding in-service)					As above
6	TA to expert evaluator to join the Institute – Air fare/ Train / Bus (excluding in-service)					As above
7	pickup and drop – participants /resource persons/ expert evaluator					As per Central Govt./ State Govt. rules
8	Boarding charges for participants					including working lunch
9	Boarding charges for resource persons/ expert evaluators					

	T	T	T 1 1
10	Special Lunch for participants and guests		Inaugural day
11	Special Lunch for participants and Guests		Closing day ceremony
12	High tea		Inaugural day
13	High tea		Closing day ceremony
14	Local visit for the participants		Visit to places of interest (local) on one of the Sundays
15	Faculty Charges		As per Institute norms
16	Conference halls charges (big)		As per Institute norms
17	Cost of stationery, Xerox pen, bags		As per Institute Norms
18	Course material (Xerox & Spiral)		As per Institute Norms
19	Cost of group photo		As per Institute Norms
20	Printing of banners		Should not exceed Rs.5000/-
21	Honorarium for Guest speakers		As per NIRD&PR Norm
22	Honorarium to Expert Evaluators		As per NIRD&PR Norm
		Sub total (i)	
ii	Components : Field Visit		
23	TA to Participants (Air /train tickets/ Bus fare) for station (Auditee unit)		As per Central Govt./ State Govt. rules/SOP Actuals/ Whichever is lower (to and fro)
24	Visits for Field observations		As above
25	Accommodation charges of participants during field visit		As above
26	DA to participants during field Visit	Sub total (ii)	As per Central Govt./ State Govt. rules/ SOP
		. ,	
iii	Institutional shares @	Total (iii) = (i) + (ii)	
27	Institutional charges @ 10% to SIRD for sponsored programmes	(iv)	
iv	programmes	Grand Total (iii+iv)	

28	List of Guest speakers and expert evaluators		
29	List of outstation Guest speakers and expert evaluators for whom TA is proposed		
30		8 groups to various districts in the state to be decided by MoRD	
31	Details of local visit	one local visit	
32	Details of stationery proposed to be utilized like pen, pencil, bags etc.,	pens-30, sketch pens DVDs, bags- 30, markers, adhesive tape, scissors, certificates-30, certificate covers- 30, Books -30	

Signature of the course Coordinator
Name:
Designation:
Cont. No
email ID